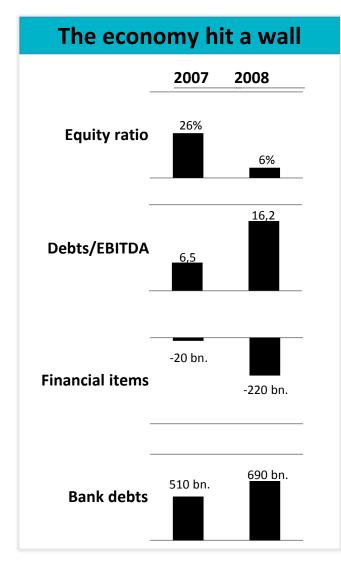
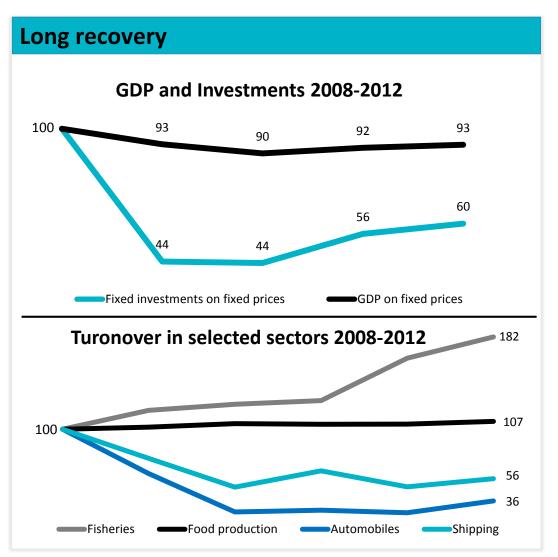




Extreme difficulties

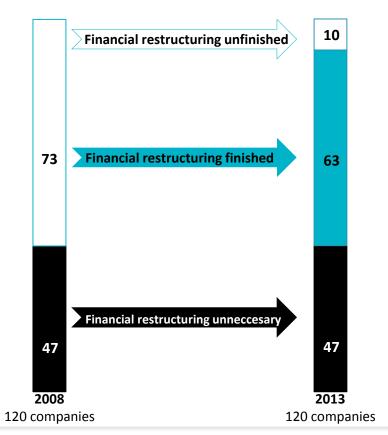




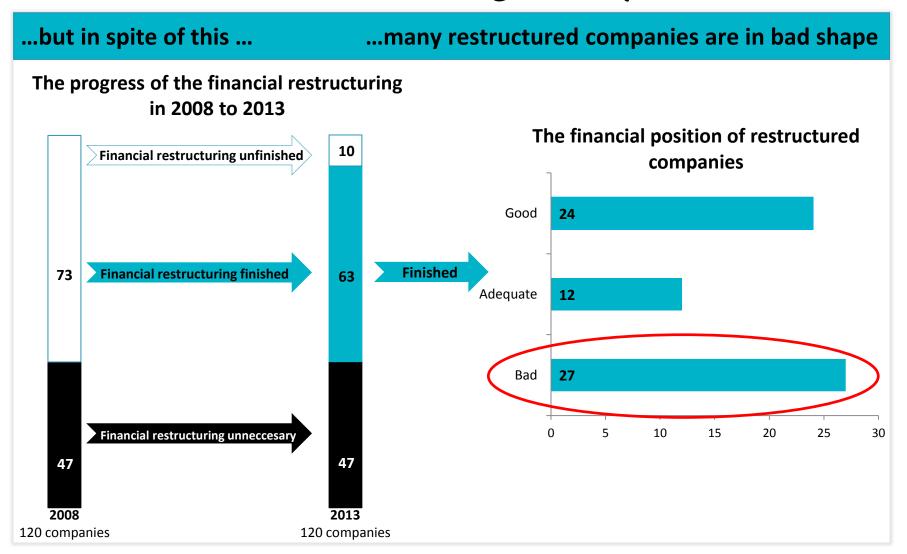
First round of restructuring mostly over



The progress of the financial restructuring in 2008 to 2013



First round of restructuring mostly over



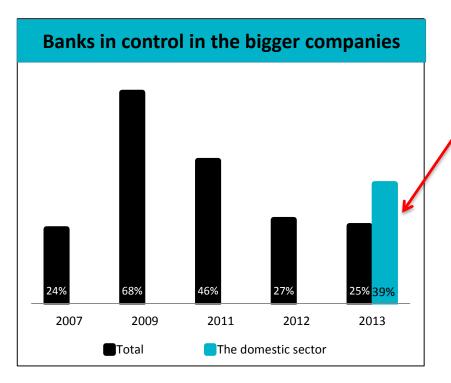
Export sector good - domestic sector bad

	The export sector	The domestic sector
Debts/EBITDA	5	9
Equity ratio	37%	25%
Return on capital employed (ROCE)	12,2%	4,6%
Percentage of companies in a good situation	82%	45%
Percentage of companies in a bad situation	14%	34%

Pension funds own more – Banks on the retreat

...but with considerable power through indebtness

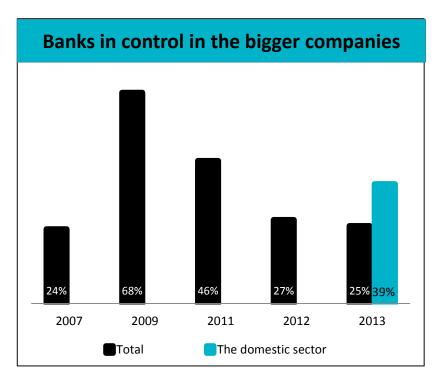
Formal ownership							
	2007	2009	2011	2013			
Individuals	85%	65%	48%	56%			
Banks and resolution committies	2%	22%	29%	14%			
Pension funds	2%	3%	9%	14%			
Other	11%	10%	14%	16%			



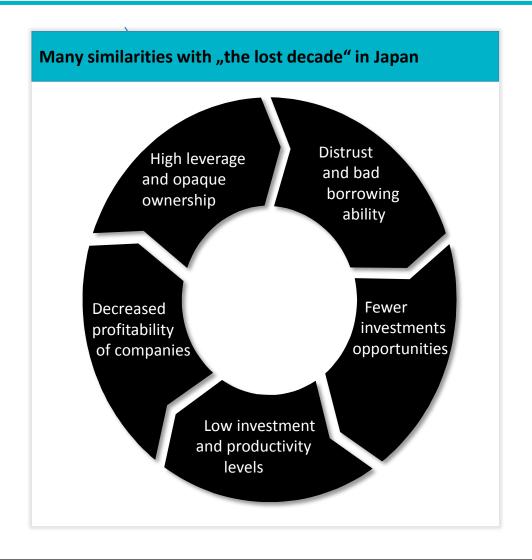
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Indicators of stagnation and weak competition



The two paths

Increased protectionism

- Barriers to entry raised with government actions.
- Competition from abroad decreased.
- Supply of goods and services limited by regulations.
- Collusion or abuse of a dominant position facilitated.



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Open markets and vigorous competition

- Barriers to entry removed and markets opened.
- More market participants.
- Increased diversity and bigger markets.
- More robust competition enforcement



12:30 - 14:00

Workshop 1:



Advocacy challenges - Competition policy as a tool to promote efficiency in the public sector.

Panelists:

- Vilhjálmur Egilsson, Rector at Bifröst University (moderator)
- Illugi Gunnarsson, Minister of Education, Science and Culture
- Kristina Geiger, Deputy Director of the Swedish Competition Authority
- Cristiana Vitale, Senior Competition Policy Expert, OECD
- Victor D. Norman, Professor of Economics, Norwegian School of Economics (NNH), and former minister of competition affairs
- Björn Zoega, CEO of Landsspitali University Hospital
- **Oddur Steinarsson**, , CEO and Chief Physician, Nötkärnan Kortedala, Primary Health Care Center, Gothenburg, Sweden

Workshop 2:



Panelists:



- Helga Melkorka Óttarsdóttir, Supreme Court Attorney (moderator)
- John M. Connor, Professor Emeritus of Economics, Purdue University, US
- **Páll Hreinsson**, Judge at the EFTA Court
- Tim Ward, QC Barrister.
- Jóna Björk Helgadóttir, District Court Attorney at Landslög Law Offices
- **Ásgeir Einarsson**, Deputy Director General of the Icelandic Competition Authority

14:30 - 16:00

Workshop 3:



Enforcement challenges in network markets

The case of the telecommunications market.

Panelists:

- Kristín Haraldsdóttir, Chairman of the Board of the Competition Authority (moderator)
- Tim Ward, QC Barrister.
- **Heiðrún Jónsdóttir**, District Court Attorney at Aktis Law Offices and member of the board of Skipti hf.
- Jóakim Reynisson, CTO of Nova ehf. (telecom company)
- **Dóra Sif Tynes**, Senior Legal Officer, EFTA Secretariat
- **Páll Gunnar Pálsson**, Director General of the Competition Authority

